DSJ1&2-PR Exh 574

Case: 1:17-md-02804-DAP Doc #: 2557-54 Filed: 08/30/19 2 of 43. PageID #: 412501 P-WAG-00213

Message

From: Bratton, Edward [edward.bratton@walgreens.com]

Sent: 5/23/2016 2:08:19 PM

To: Polster, Natasha [tasha.polster@walgreens.com]

Subject: State of Integrity

Attachments: State of RxIntegrityv10.pptx

I wasn't able to find a copy of the amphetamine recommendations from the DEA related to slide 5. Do you want me to remove the recommendations around field action on this item?

Edward Bratton

Manager - Pharmaceutical Integrity

Walgreen Co. | 200 Wilmot Road Deerfield, IL 60015 Telephone 847 315 2689 | Mobile 224 226 9494

Member of Walgreens Boots Alliance

This email message, including attachments, may contain information that is proprietary, confidential, privileged and/or exempt from disclosure. Please hold it in confidence to protect privilege and confidentiality. If you are not the intended recipient, then please notify the sender and delete this message. Any viewing, copying, publishing, disclosure, distribution of this information, or the taking of any action in reliance on the contents of this message by unintended recipients is prohibited and may constitute a violation of the Electronic Communications Privacy Act.



State of Rx Integrity

5/10/2016

©2016 Walgreen Co. All rights reserved.

Member of Walgreens Boots Alliance

Case: 1:17-md-02804-DAP Doc #: 2557-54 Filed: 08/30/19 4 of 43. PageID #: 412503

Control Drug Trends

Trending of controlled substance reporting.

Growth of selected control drug families

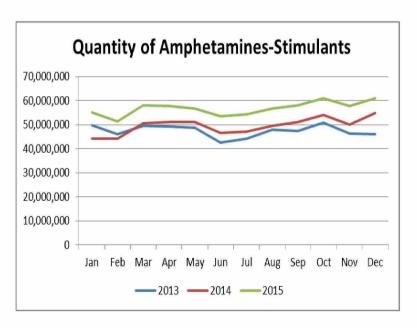
Most recent snap-shot of controlled substance trends.

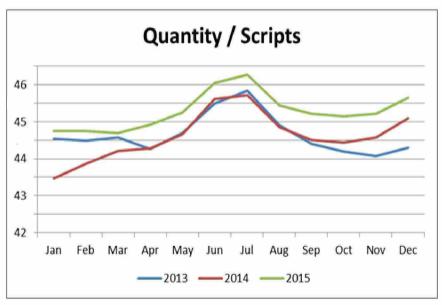
Product Family	Q2 2015 QTY	Q2 2016 QTY	% Change
AMPHETAMINES-STIM	466,842,928	523,516,752	12%
OXYCODONE	577,610,277	631,858,227	9%
BUPRENORPHINE	40,451,953	44,086,817	9%
PROMETHAZINE W/CODEINE	122,769,595	131,358,543	7%
HYDROMORPHONE	31,391,032	32,761,116	4%
ALPRAZOLAM	377,838,478	383,027,411	1%
TRAMADOL	408,354,357	402,178,468	-2%
HYDROCODONE	1,058,225,145	1,021,941,342	-3%
METHADONE	47,411,169	44,244,257	-7%
CARISOPRODOL	61,727,627	54,632,638	-11%
PROMETHAZINE VC W/CODEINE	9,253,139	5,906,137	-36%



Amphetamine Stimulants

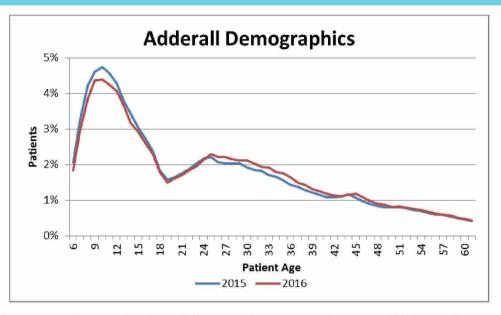
- Chain wide year over year 2014 through 2015, the quantity of Amphetamines-Stimulants dispensed has increased by an average of 12%.
- For 2014 vs 2015, the average quantity per Rx has increased by 1.96%.







Amphetamine Stimulants - Demographics

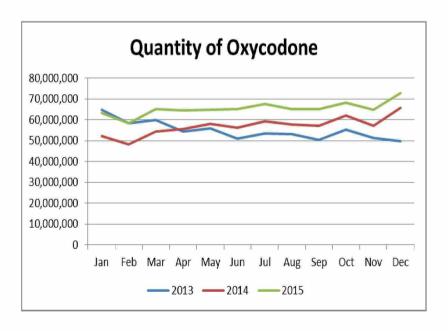


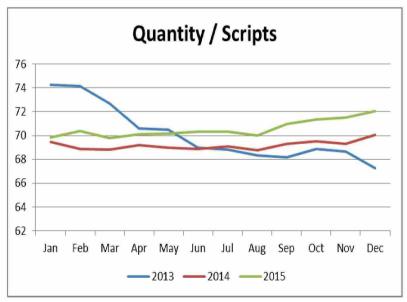
- > The number of patients taking Amphetamine Stimulants under the age of 30 has increased by 7% and over 30 has increased by 20%.
- > The increase under 30 largely matches the growth of patients in that age group, however the over 30 group has had a 20% increase in patients on stimulants but only a 6.9% increase in the number of patients over 30.
- > The over 30 increase is larger than expected and might warrant additional attention at the store level to ensure abuse / diversion is not occurring.



Oxycodone

- Chain wide year over year 2014 through 2015, the quantity of Oxycodone dispensed has increased by an average of 9 %.
- For 2013 vs 2014, the average quantity per Rx has **increased** by 1.34%.
- For 2014 vs 2015, the average quantity per Rx has increased by 1.96%.

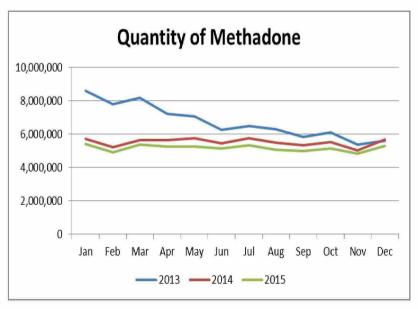


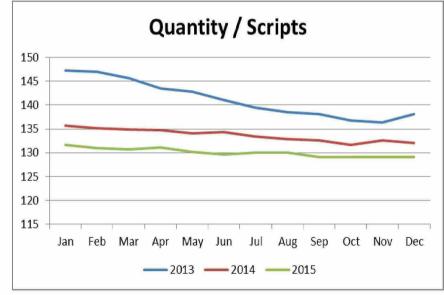




Methadone

- Chain wide year over year 2014 through 2015, the quantity sold and number of scripts of Methadone has decreased by an average of 4.21%
- For 2013 vs 2014, the average quantity per Rx has **decreased** by 5.64%
- > For 2014 vs 2015, the average quantity per Rx has decreased by 2.79%



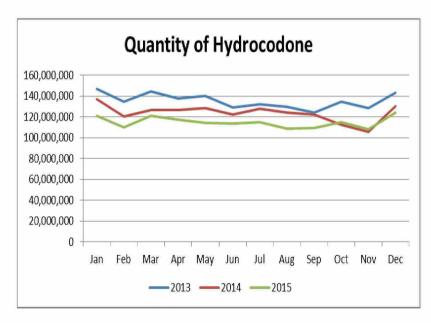


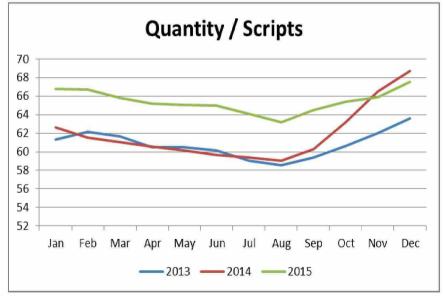


WAGMDL00010894

Hydrocodone

- Chain wide year over year 2014 through 2015, the quantity sold of Hydrocodone has decreased by an average of 4%
- For 2013 vs 2014, the average quantity per Rx has **increased** by 1.66%
- For 2014 vs 2015, the average quantity per Rx has increased by 5.43%

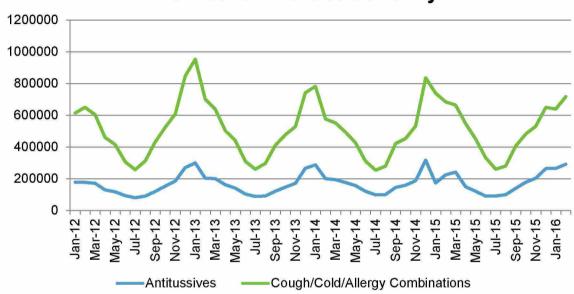






Promethazine with Codeine





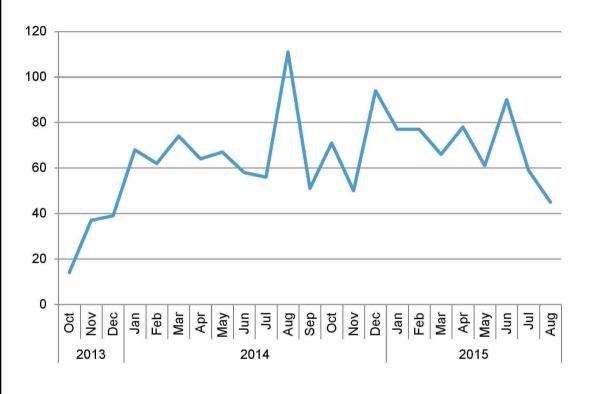
Promethazine increases follow a seasonal trend and return to pre-seasonal baseline. We believe this indicates normal seasonal usage and does not represent a greater diversion risk. Additionally some of the increase in promethazine with codeine is offsetting the reduction in promethazine with codeine VC (which dropped 4M milliliters YoY)

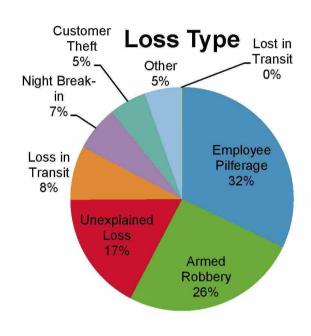


Case: 1:17-md-02804-DAP Doc #: 2557-54 Filed: 08/30/19 12 of 43. PageID #: 412511

DEA 106 Reporting Controlled drugs lost or stolen which are reported to the DEA

DEA 106 Submitted Forms





Losses have increased 16% from FY14 to FY15.

FY15 had 833 losses with total quantities of product lost over 1.9 million dosage units.

Average number of losses per month is ~70, with employee pilferage is the top loss root cause making up 32% of losses.

Dates Inclusive FY14-15 (9/1/2013-8/31/2015)



DEA 106 Losses by State

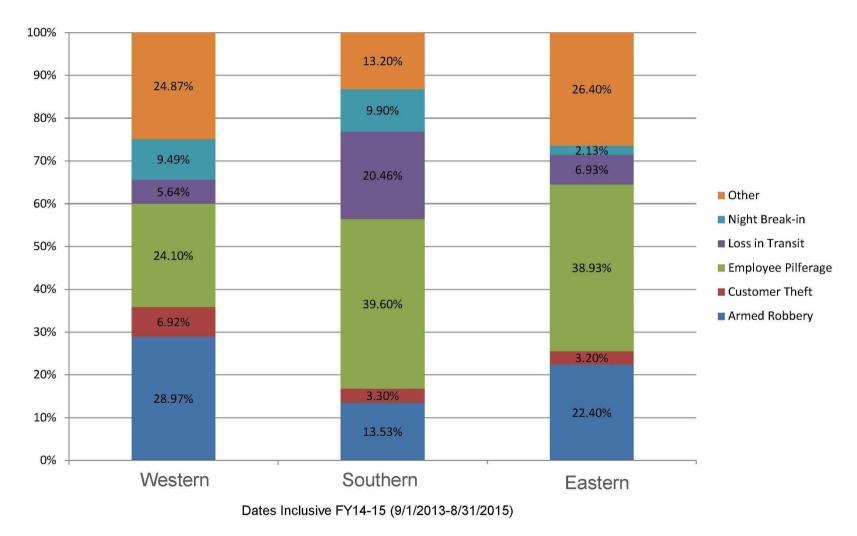
Top 10 States for each category.

	Employee Pilferage			Armed Robber	ies		Customer The	ft
State	Quantity of Losses	Incidents	State	Quantity of Losses	Incidents	State	Quantity of Losses	Incidents
CA	99726	32	CA	172623	58	CA	15213	12
ΪĹ	129373	31	IN	58378	50	IL	12617	9
TN	73280	27	TN	29580	14	FL	8039	5
FL	34556	25	WI	30691	11	TX	2359	5
TX	76431	17	NC	7654	10	WA	4124	4
NY	33254	11	WA	16635	8	МО	3238	3
MA	9729	11	MA	18246	7	LA	59	2
MI	42074	11	TX	49666	7	MD	2617	2
ОН	22409	9	MN	14307	7	NY	2581	2
NC	27623	8	МО	9619	7	GA	2722	2

	Night Break-I	n		Other	e e		Loss in Transi	t
State	Quantity of Losses	Incidents	State	Quantity of Losses	Incidents	State	Quantity of Losses	Incidents
FL	76415	20	NH	4965	19	FL	5951	8
WA	87834	11	CA	12900	15	NJ	4886	6
AR	80535	6	MN	1015	12	NY	3870	6
MD	59740	6	MA	787	9	TN	6884	5
ОН	11353	3	AZ.	8312	9	NV	536	4
OR	22574	3	FL	1823	6	СТ	550	4
CA	12877	3	NY	4594	6	LA	1300	3
GA	6083	2	SC	467	5	AZ	361	2
TN	15880	2	МО	48518	5	CA	600	2
UT	1604	1	NC	2435	5	TX	533	2



Loss Distribution by Operation





DEA 106 – Top Drugs Lost

Drug Name	# of Losses
HYDROCODONE/ACETAMINOPHEN 10-325	509
HYDROCODONE/ACETAMINOPHEN 7.5-325	277
HYDROCODONE/ACETAMINOPHEN 5-325	245
OXYCODONE 15MG* IMMEDIATE REL	238
OXYCODONE/ACETAMINOPHEN 10-325MG	228
ALPRAZOLAM 2MG TABLETS	216
OXYCODONE/ACETAMINOPHEN 5-325MG TAB	189
OXYCODONE 5MG IMMEDIATE REL TABS	185
OXYCODONE 30MG IMMEDIATE REL TABS	178
OXYCODONE 10MG IMMEDIATE REL TABS	158

Top 5 drugs make up 20% of all losses reported.

Note: Each incident may have multiple products which are lost, stolen or pilfered.

Employee Pilferage	
HYDROCODONE/ACETAMINOPHEN 10-325 T	340
HYDROCODONE/ACETAMINOPHEN 7.5-325 T	175
HYDROCODONE/ACETAMINOPHEN 5-325 TB	145
ALPRAZOLAM 2MG TABLETS	145
ALPRAZOLAM 1MG TABLETS	75

Armed Robbery	
OXYCODONE 15MG* IMMEDIATE REL TABS	114
OXYCODONE/ACETAMINOPHEN 10-325MG TB	98
OXYCODONE 30MG IMMEDIATE REL TABS	86
OXYCODONE 10MG IMMEDIATE REL TABS	75
OXYCODONE 5MG IMMEDIATE REL TABS	62

Night Break-in	
HYDROCODONE/ACETAMINOPHEN 10-325 T	69
HYDROCODONE/ACETAMINOPHEN 7.5-325 T	58
OXYCODONE/ACETAMINOPHEN 5-325MG TAB	56
OXYCODONE/ACETAMINOPHEN 10-325MG TB	53
OXYCODONE/ACETAMINOPHN 7.5-325MG TB	50
HYDROCODONE/ACETAMINOPHEN 5-325 TB	50

Dates Inclusive FY14-15 (9/1/2013-8/31/2015)



DEA 106 - Incidents Reported On Time

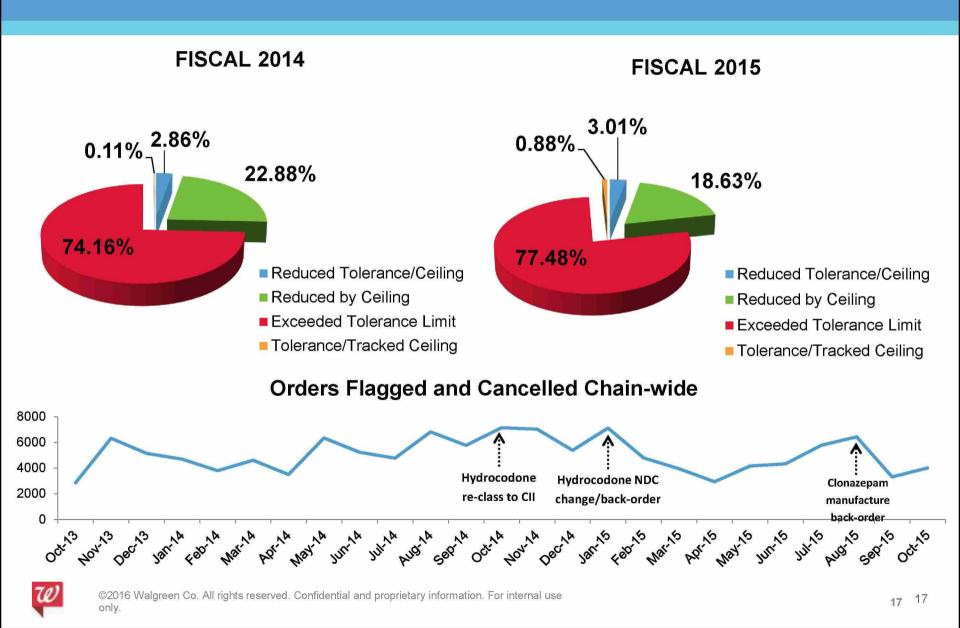
Loss Type	Over Due	Report on Time
Operation 1 - Western	11.54%	87.18%
Armed Robbery	2.65%	97.35%
Customer Theft	0.00%	100.00%
Employee Pilferage	22.34%	74.47%
Loss in Transit	13.64%	86.36%
Night Break-in	13.51%	86.49%
Other	13.40%	84.54%
Operation 2 - Southern	10.56%	89.11%
Armed Robbery	4.88%	95.12%
Customer Theft	0.00%	100.00%
Employee Pilferage	16.67%	82.50%
Loss in Transit	4.84%	95.16%
Night Break-in	6.67%	93.33%
Other	12.50%	87.50%
Operation 3 - Eastern	3.20%	96.00%
Armed Robbery	0.00%	97.62%
Customer Theft	0.00%	100.00%
Employee Pilferage	6.85%	93.15%
Loss in Transit	0.00%	100.00%
Night Break-in	0.00%	100.00%
Other	2.02%	96.97%
Grand Total	8.33%	90.82%



Flagged Orders

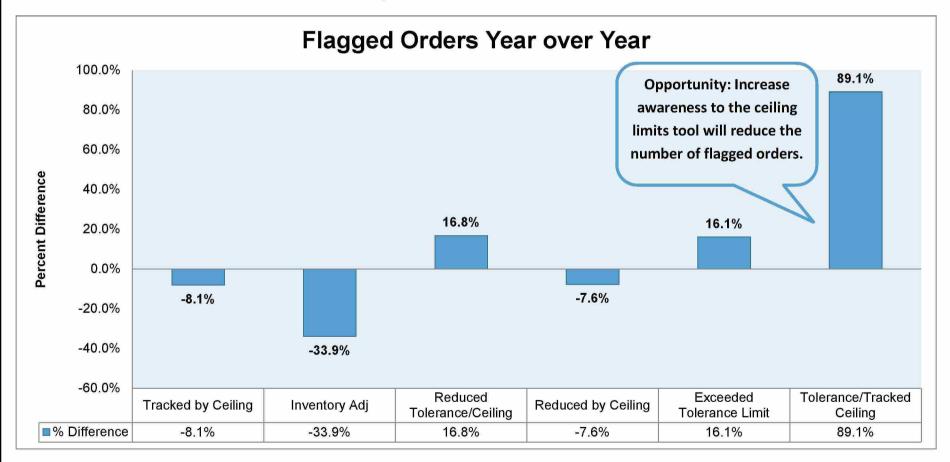
6 Walgreen Co. All rights reserved. Confidential and proprietary information. For internal

Flagged Orders



Flagged Orders

If stores check the Ceiling Limits tool before ordering they can avoid having orders being flagged and reduced due to tolerance or celling limits.





Flagged Items

In 2015, the most frequently flagged items were fentanyl, this is due to the default tolerance being 2 packages for items with no history of movement. A SIMS enhancement to increase the lowest default tolerance would prevent many of these flagged orders.

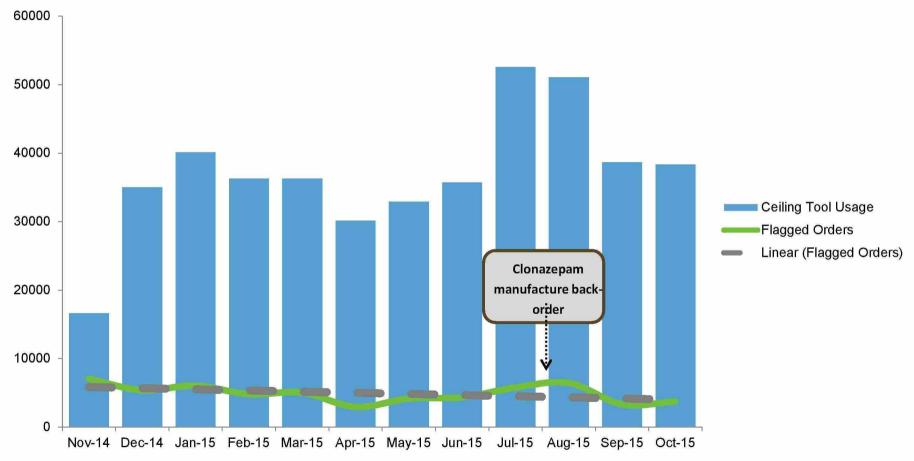
Fiscal Year 2014, Top 20 Items Flagged			
Product Name	Total Count		
FENTANYL 50MCG/HR TS (MYL) 5	1,699		
TESTOSTERN CYP 200MG/ML (PAD)+1ML	545		
FENTANYL 100MCG/HR TS (WAT) + 5	511		
SUBOXONE 8-2MG SL FILM +30	498		
FENTANYL 75MCG/HR TS (WAT) + 5	481		
WAL-FEX D 24HR AL TAB10S 240MG/DS	465		
WAL-FEX D 24HR ALRGY 240MG/DS15S	459		
FENTANYL 100MCG/HR TS (MYL) 5	421		
LYRICA 75MG CAP + 90	413		
FENTANYL 12MCG/HR TS (MYL) + 5	360		
LYRICA 100MG CAP + 90	321		
FENTANYL 75MCG/HR TS (MYL) 5	319		
LYRICA 150MG CAP + 90	304		
FENTANYL 25MCG/HR TS (WAT) + 5	299		
LYRICA 50MG CAP + 90	294		
CLARITIN D 12HR TAB 10S 120MG/DS	292		
FENTANYL 25MCG/HR TS (MYL) 5	290		
WAL-ITIN D 12HR TAB 10S 120MG/DS	281		
FENTANYL 12MCG/HR TS (SAN) 5	274		
ALLEGRA D 24HR TAB 10S 240MG/DS	270		

Fiscal Year 2015, Top 20 Items Fla	gged
Product Name	Total Count
FENTANYL 100MCG/HR TS (WAT) + 5	1,124
SUBOXONE 8-2MG SL FILM +30	1,051
TESTOSTERN CYP 200MG/ML (PAD)+1ML	897
ACETAMIN-COD 300-30 TAB (TEV) 100	882
FENTANYL 75MCG/HR TS (WAT) + 5	836
FENTANYL 50MCG/HR TS (MYL) 5	795
CLONAZEPAM 0.5MG TAB (PPC) 100	736
CLONAZEPAM 0.5MG TAB (TV) 100	726
CLONAZEPAM 0.5MG TABS (ACC) 100	688
WALG AL/SIN D D/T CAP 24S 60MG/DS	683
LYRICA 75MG CAP + 90	682
PROMETH-COD 6.25-10 SYR(HIT)+16OZ	682
FENTANYL 12MCG/HR TS (SAN) 5	672
FENTANYL 25MCG/HR TS (MYL) 5	669
CLONAZEPAM 0.5MG TAB (MYL) 100	625
GUAIATUSSIN AC SYRP (HT) +473ML	562
FENTANYL 50MCG/HR TS (WAT) + 5	559
FENTANYL 100MCG/HR TS (MYL) 5	559
LYRICA 100MG CAP + 90	541
FENTANYL 12MCG/HR TS (MYL) + 5	525



Flagged Orders vs. Ceiling Tool (last 12 months)

Flagged Orders Compared to Ceiling Limit Tool Usage

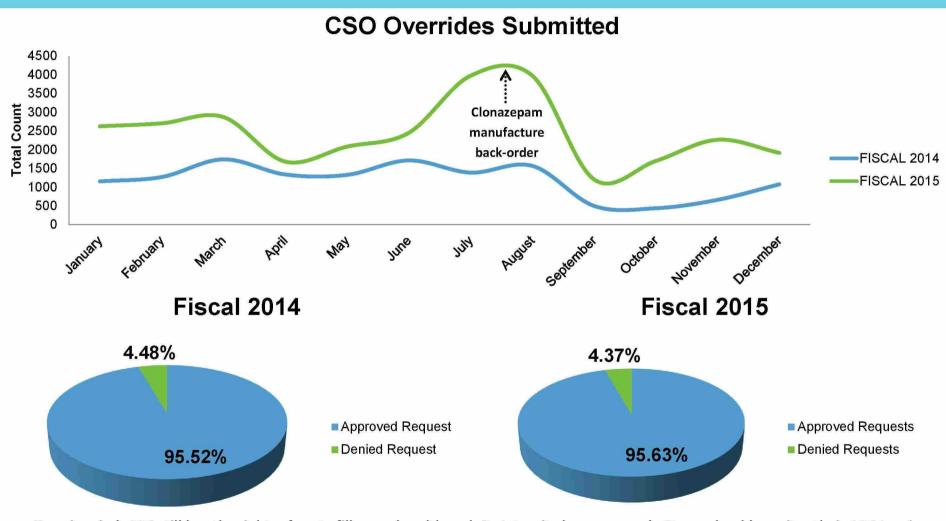




©2016 Walgreen Co. All rights reserved. Confidential and proprietary information. For internal use only.

CSO Override Forms

Controlled Substance Override Forms



Keep in mind, ABC still has the right refuse to fill an order although Rx Integrity has approved. Stores should monitor their ABC Invoices to understand why an item would be omitted from the order.

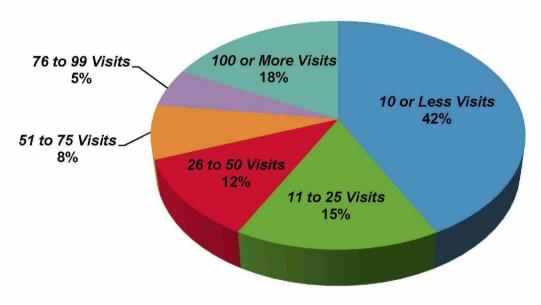


©2016 Walgreen Co. All rights reserved. Confidential and proprietary information. For internal use only.

22 22

Ceiling Limits Tool Usage

Store visits to the Ceiling Limits Tool for Fiscal 2015



- > 75% of the chain has logged into the ceiling limits tool at least once FY15.
 - > 42% of all stores who've logged into the tool, used it 10 or less times.
- > Increase awareness around the importance of using the ceiling limits tool in the ordering process will help reduce flagged orders and mitigate delay of product delivery.



Case: 1:17-md-02804-DAP Doc #: 2557-54 Filed: 08/30/19 26 of 43. PageID #: 412525

Prescriber Tickets

Management of prescriber profiles and resolution of data issues with regards to prescribers ability to write for controlled substances.

Prescriber Tickets

Master Prescriber started July 2014

Total of 17,406 Tickets opened from start to end of FY15

4,452 tickets are RX Integrity (25%)

On average, 306 new tickets opened each month for FY15

505 instances where there was more than 1 ticket per prescriber

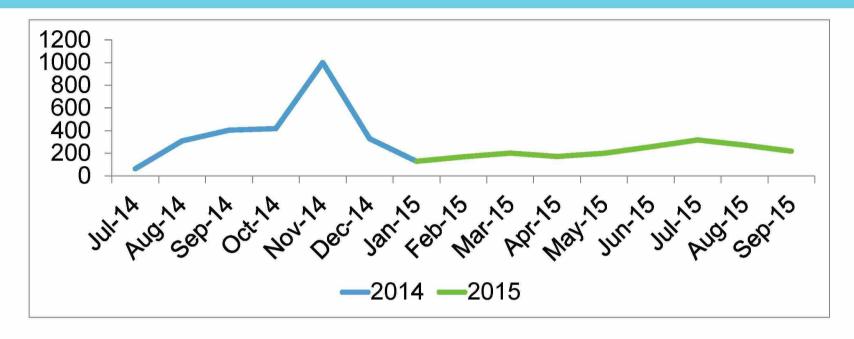
Up to 9 tickets were opened for the same prescriber

Top 5 States with Prescriber Tickets

Illinois, California, Florida, New York, and Texas



Opened RX Integrity Tickets Per Month



- November 2014 spike caused by Master Prescriber blocking prescriber profiles with outdated data from HMS and One Walgreens
- At that time, more stores were continually rolled out on master prescriber. Slow One Walgreens data loads prevented updated prescriber information from pushed down to store systems, which resulted in additional tickets being opened.
- ➤ The tickets went down as HMS and One Walgreens caught up and Master Prescriber blocking logic was turned off.

©2016 Walgreen Co. All rights reserved. Confidential and proprietary information. For internal use only.

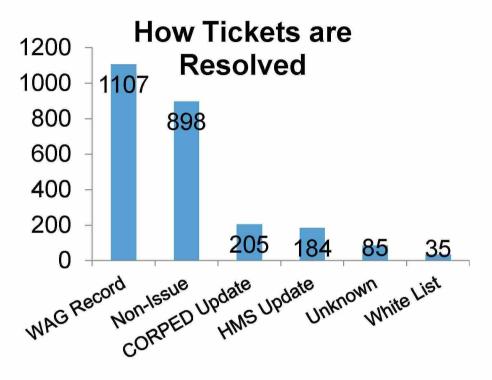
Turn around time for Tickets

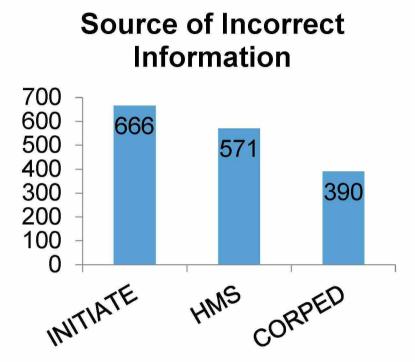


- Almost 50% of tickets were resolved within 48 hours
- 75% of tickets closed within 7 days.
- 2% of tickets were reopened by the stores after closed by RX Integrity.



Ticket Resolutions – Started December 2014





- 9.5% of Tickets required the NPI to be updated
- > 47.6% of tickets required the DEA to be updated
- Non-Issue means that by the time the ticket was assigned the data had been resolved by the new HMS data load.



Controlled Substance Annual Inventories

Pharmacy Annual Controlled Substance Inventories

- Annual Inventory (June 9th each year)
 - Prior to June 2014, the Annual Inventory was a manual (i.e. paper) process. Management had very little insight into how many stores were completing it or when it was being completed.
 - Starting in June 2014, the Annual Inventory has been completed electronically using an online tool. Management now has immediate insight into how many stores are completing it and when they are being completed. The 2014 and 2015 Annual Inventories were completed with a 99% completion rate by midnight on June 10th.
- Other inventories were added to the online tool since it was developed for the Annual Inventory.
- > PIC Change inventories account for the majority of online inventories (average of 186 / month).



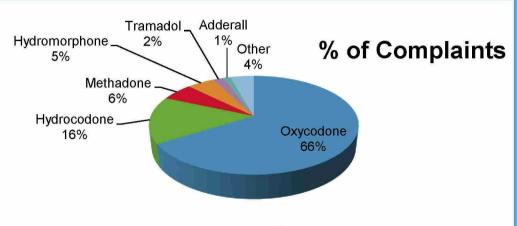


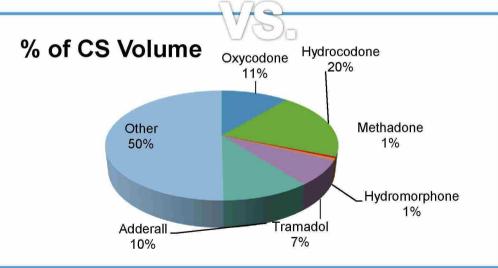
Case: 1:17-md-02804-DAP Doc #: 2557-54 Filed: 08/30/19 33 of 43. PageID #: 412532

GFD Complaints

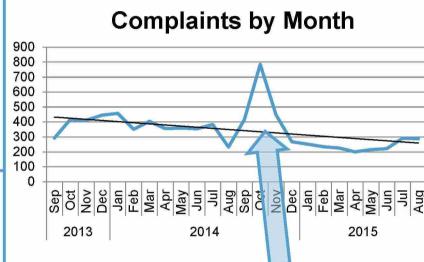
Analysis of frequency and type of patient complaints received related to GFD.

GFD Complaints





Oxycodone makes up 2 out of every 3 of Complaints, but only 11% of Controlled Substance Volume



Jump Caused By
Hydrocodone
Complaints During
Transition to C2.

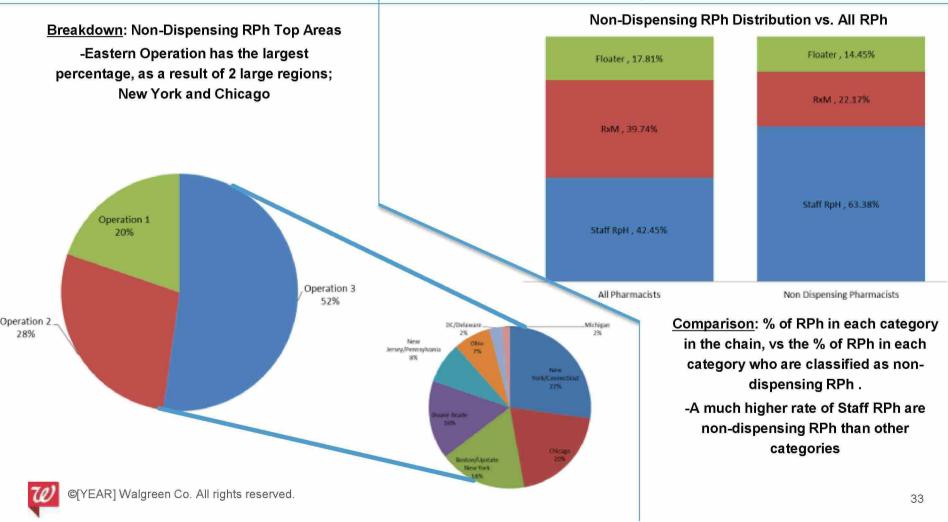
Hydrocodone only

©[YEAR] Walgreen Co. All rights reserved.

32

GFD Complaints - Non Dispensing Pharmacists

Non Dispensing RPhs consist of RPh that dispense significantly less controlled substances compared to their peers. This takes into account volume and other factors to get a picture of pharmacists who are choosing to not dispense controlled substances rather than follow GFD effectively.

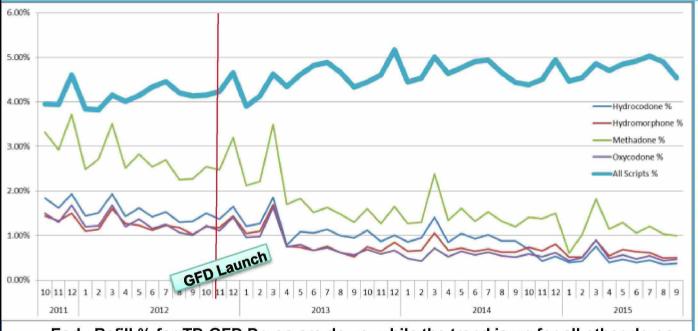


Case: 1:17-md-02804-DAP Doc #: 2557-54 Filed: 08/30/19 36 of 43. PageID #: 412535

GFD Trending

Analysis of various metrics effected by the roll-out of GFD policy including early refills, cash only prescriptions and high quantity target drug prescriptions.

GFD-Early Refills

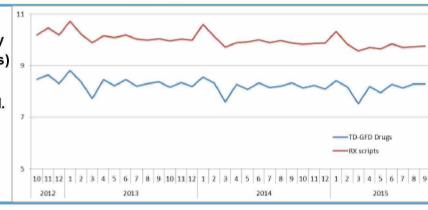


Top Early Refill % D	rugs(LY)
Drug Class	E.R. %
Sedative	4.48%
Benzodiazepine Sedative	4.28%
Barbituate	3.98%
Pregabalin	3.60%
Stimulants	3.36%
Buprenorphine Patch	3.33%
Benzodiazepine	3.01%
Benzodiazepine Anxiety	2.65%
Amphetamine	1.94%
Methadone	1.21%
Hydromorphone	0.64%
Oxycodone	0.52%
Hydrocodone	0.48%

Early Refill % for TD-GFD Drugs are down, while the trend is up for all other drugs

- An Early Refill is a script filled <u>5 or</u> more days before it is due
- Pharmacists are doing a good job keeping early refills down for addictive substances such as TD-GFD drugs
- Begin to Monitor Benzodiazepine and Sedatives, which show a higher than normal rate of Early Refills.

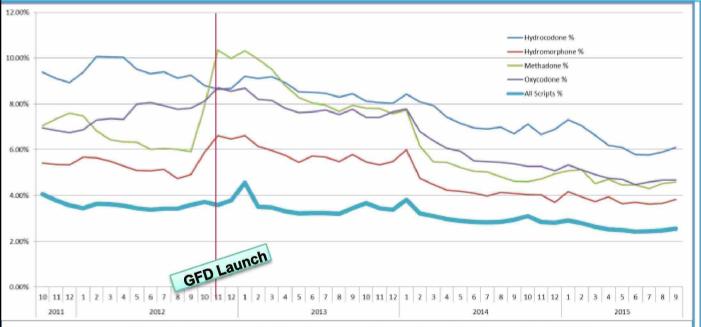
Metric: Average Length of Early
Refill. I.E. How early is it (in days)
-Controlled drugs are lower
throughout than non-controlled.
-Steady decline overall





©[YEAR] Walgreen Co. All rights reserved.

GFD - Cash Percentage



Top Cash%

\$ 125E	
Drug Class	Cash %
Phentermine	45.41%
Codeine Liquid	22.94%
Hydrocodone Liquid	12.19%
Carisoprodol	9.35%
Codeine Solid	8.46%
Buprenorphine	8.11%
Hydrocodone	6.25%
Oxycodone	4.93%
Methadone	4.65%
Hydromorphone	3.82%

Steady decrease in Cash percentage since the launch of GFD.



Metric: TD-GFD cash scripts picked up on the same day as a non-control under a Third Party Insurance

-Spiked in late 2012, and there has been a steady decrease from then on.

- Cash percentage has dropped overall since GFD began
- Begin to Monitor Codeines and Hydrocodone Liquid for Cash Percentages
- Educate Pharmacists on filling Cash TD-GFD Drugs at the same time as Third Party non-controls.

©[YEAR] Walgreen Co. All rights reserved.

36

GFD- New Patient High Quantity/Multiple Prescriber

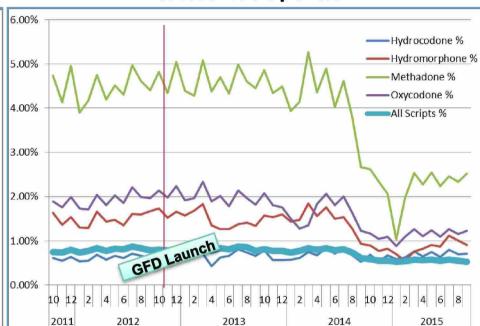
Patient has received this prescription from Walgreens before.

180 Oxycodone 160 Methadone Hydromorphone 140 Hydrocodone 120 100 80 40 GFD Launch 20 2011 2015 2012 2013 2014

High Dose Scripts (>360) for patients new to Walgreens

-Huge drop over the previous 4 years
-Hydromorphone is almost non-existent

This prescription is from the same prescriber for the same medication as the previous fill



Percent of Scripts that are for the same medication, but a different prescriber

-Methadone % dropped in late 2014
- All TD-GFD drugs are higher than average



	Column1
INITIATE	666
HMS	571
CORPED	390

To resize chart data range, drag lower right corner of range.

	2014	2015
Jul-14	63	
Aug-14	308	
Sep-14	404	
Oct-14	417	
Nov-14	1000	
Dec-14	328	
Jan-15	129	129
Feb-15	169	169
Mar-15	201	201
Apr-15	171	171
May-15	199	199
Jun-15	256	256
Jul-15	317	317
Aug-15	272	272
Sep-15	218	218

Disposition	Number of Tickets
WAG Record	1107
Non-Issue	898
CORPED Update	205
HMS Update	184
Unknown	85
White List	35

To resize chart data range, drag lower right corner of range.

	Percentage of Tickets
48 Hours or Less	49.3%
3-7 Days	25.3%
8-14 Days	9.0%
15-21 Days	7.8%
22-30 Days	7.0%
30 Days or more	1.6%